Redirections in the Study of Expert Labour

Established Professions and New Expert Occupations

Edited by

Daniel Muzio, Stephen Ackroyd

and

Jean-François Chanlat
Contents

List of Tables vii
List of Figures viii
Acknowledgements ix
Notes on Contributors x

1 Introduction: Lawyers, Doctors and Business Consultants
Daniel Muzio, Stephen Ackroyd and Jean-François Chanlat 1

Part I Developments in the Legal Profession

2 Change in the Legal Profession: Professional Agency and the Legal Labour Process
Daniel Muzio and Stephen Ackroyd 31

3 Partnership and Professionalism in Global Law Firms: Resurgent Professionalism?
John Flood 52

4 Developments in the Jurisdictions of In-House Legal Advisors: Researching the Australian Experience
Ashly Pinnington and Yuliani Suseno 75

Part II Interpreting Change in Contemporary Medicine

5 Medicine, Nursing and Changing Professional Jurisdictions in the UK
Mike Dent 101

6 Organization and Subjectivity in the US Medical Profession: Physician Responses to Structural Changes within Advanced Capitalism
Theresa A. Domagalski 118

7 Community, Market, and Hierarchy in the Evolving Organization of Professional Work: The Case of Medicine
Paul S. Adler and Seok-Woo Kwon 139
Part III  New Expert Labour: Management Consultancy and Related Occupations

8 From Taylorism as Product to Taylorism as Process: Knowledge-Intensive Firms in a Historical Perspective 163
   Matthias Kipping and Ian Kirkpatrick

9 Knowledge Narratives and Heterogeneity in Management Consultancy and Business Services 183
   Robin Fincham, Timothy Clark, Karen Handley and Andrew Sturdy

10 'Give Professionalization a Chance!' Why Management Consulting May Yet Become a Full Profession 204
   Christopher D. McKenna

11 The New Professionals: Professionalisation and the Struggle for Occupational Control in the Field of Project Management 217
   Damian Hodgson

References  235

Author Index  266

Subject Index  269