CONTRACTORS AND WAR

The Transformation of
US Expeditionary Operations

Edited by Christopher Kinsey and Malcolm Hugh Patterson

Stanford Security Studies,
An Imprint of Stanford University Press
Stanford, California
# Contents

Acknowledgments vii

Introduction
*Christopher Kinsey and Malcolm Hugh Patterson* 1

**PART I: The Nature of Contractor Support in Future US Military Operations**

1 Overview of American Government Expeditionary Operations Utilizing Private Contractors
*Robert Mandel* 13

2 Attitudes on the Ground: What Soldiers Think about Civilian Contractors
*Ryan Kelty and Darcy Schnack* 36

3 Looking Beyond Iraq: Contractors in US Global Activities
*Renée de Nevers* 60

**PART II: Reconstruction and Stabilization Operations: A Market Growth Area**

4 The Elephant in the Room
*William J. Flavin* 85
Contents

5 Sharing the Same Space: The Evolving Relationship between US NGOs, Battlefield Contractors, and US Armed Forces
Samuel A. Worthington 112

6 PMSCs and Risk in Counterinsurgency Warfare
Kateri Carmola 134

PART III: Legal Aspects of Future US Operations

7 Contractors and the Law
Geoffrey S. Corn 157

8 Contractors’ Wars and the Commission on Wartime Contracting
Allison Stanger 184

9 Private Contractors, Public Consequences: The Need for an Effective Criminal Justice Framework
David E. Price 205

PART IV: US Administrative Structures Required to Sustain Contractor Operations

10 How to Decide When a Contractor Source Is Better to Use Than a Government Source
Frank Camm 233

11 Reforming the US Approach to Stabilization and Reconstruction Operations
Stuart W. Bowen, Jr. 255

12 Contractors Supporting Military Operations: Many Challenges Remain
Jacques S. Gansler and William Lucyshyn 278

Conclusion
Christopher Kinsey and Malcolm Hugh Patterson 297

Contributors 323

Index 327