POLITICAL LEADERSHIP

VOLUME IV

Edited by
David S. Bell
Contents

Volume IV

The Political Morality of Leadership

52. Clean and Dirty Hands in Politics
   Hans Oberdiek 3

53. Leadership Ethics: Mapping the Territory
   Joanne B. Ciulla 25

54. Statesmanship and Ethics: The Case of Thomas Jefferson’s Dirty Hands
   Stephanie P. Newbold 47

55. Kant’s Advice for Leaders: “No, You Aren’t Special”
   Terry L. Price 63

56. Political Action: The Problem of Dirty Hands
   Michael Walzer 83

57. The Pole of Power and the Pole of Indifference
   Arnold Wolfers 99

58. Statesmanship and Moral Choice
   Arnold Wolfers 119

The Leadership Entourage

59. The Creation of Uncertainty
   F.G. Bailey 137

60. Leader-Member Exchange Model of Leadership: A Critique
    and Further Development
   Richard M. Dienerch and Robert C. Liden 159

61. Leadership, Followership, Self, and Others
   Edwin P. Hollander 181

Discourse and Symbolism in Leadership

62. Understanding Formality: The Categorization and Production
    of ‘Formal’ Interaction
   J. Maxwell Atkinson 197

63. Aphorisms and Clichés: The Generation and Dissipation
    of Conceptual Charisma
   Murray S. Davis 227

64. Downplaying Leadership: Researching How Leaders Talk
    about Themselves
   Robert French and Peter Simpson 251

65. Questions about Autobiographical Leadership
   Peter Gronn 263
## Contents

66. Aphorisms and Leaders' Rhetoric: A New Analytical Approach  275  
   *Kevin Morrell*

67. Leading by Biography: Towards a Life-story Approach to the Study of Leadership  293  
   *Boas Shamir, Hava Dayan-Horesh and Dalya Adler*

### The Cycle of Leadership and Presidentialism

68. Theory and History, Structure and Agency  315  
   *Stephen Skowronek*

69. Response  327  
   *Stephen Skowronek*

70. Comments on *Theory and History, Structure and Agency*  343  
   *Douglas J. Hoekstra*

71. What Politics Do Presidents Make?  347  
   *Sidney M. Milkis*

### Contemporary Populism

72. Charisma, Leader Effects and Support for Right-Wing Populist Parties  361  
   *Wouter van der Brug and Anthony Mughan*

73. Political Leadership and the Emergence of Radical Mass Movements in Democracy  383  
   *Takis S. Pappas*