PUBLIC ADMINISTRATION SINGAPORE-STYLE

BY

JON S. T. QUAH

Anti-Corruption Consultant, Singapore

United Kingdom – North America – Japan
India – Malaysia – China
CONTENTS

LIST OF TABLES vii
LIST OF BOXES xi
ABBREVIATIONS xiii
ABOUT THE AUTHOR xvii
PREFACE xix

CHAPTER 1 INTRODUCTION 1
CHAPTER 2 SINGAPORE’S POLICY CONTEXT 15
CHAPTER 3 THE EVOLUTION OF THE SINGAPORE CIVIL SERVICE (1819–1959) 25
CHAPTER 4 STATUTORY BOARDS 41
CHAPTER 5 THE PUBLIC SERVICE COMMISSION 71
CHAPTER 6 COMPENSATION: PAYING FOR THE “BEST AND BRIGHTEST” 97
CHAPTER 7 ADMINISTRATIVE REFORM 127
CHAPTER 8 IMPLEMENTING PS21 IN THE SINGAPORE CIVIL SERVICE 147
CONTENTS

CHAPTER 9  COMBATING CORRUPTION  171

CHAPTER 10  THE PAP GOVERNMENT'S PHILOSOPHY OF GOVERNANCE  199

CHAPTER 11  PUBLIC ADMINISTRATION SINGAPORE-STYLE  237

PUBLIC ADMINISTRATION IN SINGAPORE: A SELECTED BIBLIOGRAPHY  257

REFERENCES  279

AUTHOR INDEX  299

SUBJECT INDEX  303